# Financial and Non－Financial Highlights（11 Years Summary） 

| Consolidated Results |  |  |  | Unit | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 | FY2020 | FY2021 | $\square$ Annual Securities Report（PDF）－ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Financial informat |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | FY2021 | Unit ${ }^{* 1}$ |
| For the fiscal year： | Net sales |  |  | Millions of yen | 1，109，275 | 1，126，520 | 1，148，076 | 1，161，152 | 1，223，746 | 1，242，480 | 1，240，860 | 1，254，380 | 1，252，706 | 1，191，765 | 1，013，092＊13 | 8，277，579 | Thousands of U ．S．dollars |
|  |  | Segment | Food | Millions of yen | 986，319 | 1，001，551 | 1，015，265 | 1，021，806 | 1，061，398 | 1，082，115 | 1，073，655 | 1，056，637 | 1，049，559 | 999，673 | 826，080＊13 | 6，749，577 | Thousand of U．S．dollars |
|  |  |  | Pharmaceuticals | Millions of yen | 125，274 | 127，361 | 135，105 | 141，338 | 164，542 | 161，620 | 168，466 | 198，688 | 204，354 | 193，664 | 187，981＊13 | 1，535，926 | Thousand of f U．S．dollars |
|  |  | Segment | Food | Millions of yen | － | － | 29，097 | 29，418 | 38，353 | 38，191 | 43，474 | 47，182 | 48，422 | 49，173 | 52，618＊13 | 429，921 | Thousands of U．S．dollars |
|  |  | （Overseas） | Pharmaceuticals | Millions of yen | － | － | 17，325 | 23，961 | 41，961 | 38，731 | 39，485＊14 | 41，009 | 43，507 | 37，692 | 40，368＊13 | 329，835 | Thousands of U．S．dollars |
|  | Gross profit |  |  | Millions of yen | 370，774 | 382，684 | 394，062 | 403，386 | 445，561 | 461，326 | 454，882 | 456，569 | 462，523 | 449，625 | 323，249 | 2，641，143 | Thousand of f U．S．dollars |
|  | Operating profit |  |  | Millions of yen | 20，189 | 25，859 | 36，496 | 51，543 | 77，781 | 88，395 | 94，673 | 98，383 | 102，710＊12 | 106，061 | 92，922 | 759，232 | Thousand of U．S．dollars |
|  | Profit before income taxes |  |  | Millions of yen | 14，588 | 25，214 | 33，687 | 48，657 | 95，210 | 89，192 | 91，079 | 94，586 | 97，747 | 103，183 | 128，455 | 1，049，561 | Thousand of f U．S．dollars |
|  | Profit attributable to owners of parent |  |  | Millions of yen | 6，805 | 16，646 | 19，060 | 30，891 | 62，580 | 60，786 | 61，278 | 61，868 | 67，318＊12 | 65，655 | 87，497 | 714，904 | Thusand of f U．S．dollars |
|  | Capital expenditures＊2 |  |  | Millions of yen | 38，324 | 37，668 | 47，038 | 64，347 | 42，354 | 50，417 | 71，777 | 71，243 | 71，109＊12 | 67，900 | 93，166 | 761，226 | Thousand of f U．S．dollars |
|  | Research and development expenses |  |  | Millions of yen | 23，823 | 26，199 | 26，067 | 26，105 | 27，308 | 26，162 | 26，507 | 29，182 | 31，446 | 31，404 | 33，441 | 273，237 | Thousands of U．S．dollars |
|  | Depreciation＊3 |  |  | Millions of yen | 40，871 | 40，821 | 40，972 | 41，885 | 42，077 | 45，872 | 46，511 | 43，033 | 46，198＊12 | 48，411 | 50，103 | 409，379 | Thousands of U．S．do．llars |
|  | Cash flows from operating activities（A） |  |  | Millions of yen | 30，597 | 50，622 | 63，847 | 86，487 | 105，155 | 81，888 | 108，775 | 112，100 | 114，103 | 123，683 | 127，526 | 1，041，968 | Thousands of U．S．do．llars |
|  | Cash flows from investing activities（B） |  |  | Millions of yen | $(44,314)$ | $(39,504)$ | $(47,293)$ | （92，822） | $(9,809)$ | $(44,291)$ | $(64,394)$ | $(100,202)$ | $(70,811)$ | $(93,110)$ | $(27,614)$ | $(225,629)$ | Thousand of f U．S．dollars |
|  | Cash flows from financing activities |  |  | Millions of yen | 4，861 | $(9,411)$ | $(18,194)$ | 6，846 | $(85,071)$ | $(46,548)$ | $(40,121)$ | $(13,980)$ | $(30,287)$ | $(28,293)$ | $(76,997)$ | $(629,119)$ | Thousand of f U．dollars |
|  | Free cash flows（ $A+B$ ） |  |  | Millions of yen | $(13,716)$ | 11，118 | 16，553 | $(6,335)$ | 95，346 | 37，597 | 44，380 | 11，898 | 43，291 | 30，573 | 99，911 | 816，338 | Thousands of U．S．do．llars |
| At fiscal year－end： | Total assets |  |  | Millions of yen | 749，985 | 785，514 | 779，461 | 877，367 | 856，115 | 883，895 | 927，544 | 1，004，143 | 998，920＊12 | 1，067，000 | 1，117，459 | 9，130，320 | Thousands of U．S．dollars |
|  | Interest－bearing debt |  |  | Millions of yen | 205，261 | 205，394 | 198，376 | 221，480 | 147，828 | 129，497 | 119，102 | 116，385 | 106，764 | 101，775 | 81，267 | 664，001 | Thousands of U．S．do．llars |
|  | Equity |  |  | Millions of yen | 291，589 | 313，383 | 320，447 | 370，341 | 408，874 | 448，901 | 487，310 | 527，310 | 562，753＊12 | 621，428 | 673，336 | 5，501，562 | Thousands of U．S．dollars |
| Per share data＊4 | Profit（EPS） |  |  | Yen | 46.19 | 112.99 | 129.40 | 209.79 | 425.06 | 413.11 | 422.15 | 426.61 | 464.08 ＊12 | 452.52 | 607.24 | 4.961 | U．S．dollars |
|  | Net assets（BPS）＊5 |  |  | Yen | 1，979．12 | 2，127．28 | 2，175．98 | 2，515．26 | 2，777．28 | 3，064．91 | 3，360．70 | 3，635．79 | 3，879．18＊12 | 4，282．80 | 4，781．52 | 39.067 | U．S．dollars |
|  | Cash dividends |  |  | Yen | 40.00 | 40.00 | 40.00 | 50.00 | 90.00 | 110.00 | 130.00 | 140.00 | 150.00 | 160.00 | 170.00 | 1.389 | U．S．dollars |
| Ratios | Return on equity（ROE） |  |  | \％ | 2.3 | 5.5 | 6.0 | 8.9 | 16.1 | 14.2 | 13.1 | 12.2 | 12.4 | 11.1 | 13.5 |  |  |
|  | Return on assets（ROA） |  |  | \％ | 3.0 | 3.8 | 5.0 | 6.5 | 9.4 | 10.2 | 10.6 | 10.3 | 10.3 | 10.7 | 8.6 |  |  |
|  | Equity－to－asset ratio |  |  | \％ | 38.9 | 39.9 | 41.1 | 42.2 | 47.8 | 50.8 | 52.5 | 52.5 | $56.3 * 12$ | 58.2 | 60.3 |  |  |
|  | Payout ratio |  |  | \％ | 86.6 | 35.4 | 30.9 | 23.8 | 21.2 | 26.6 | 30.8 | 32.8 | 32.3 | 35.4 | 28.0 |  |  |
| Non－financial information |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Energy consumption | Japan |  |  | ts | － | － | － | － | － | － | 9，281 | 9，845＊6 | 10，714＊6 | 9，766 | 9，424区 |  |  |
|  | Overseas＊7 |  |  | TJ | － | － | － | － | － | － | － | － | － | 1，674 | 1，671 |  |  |
| $\mathrm{CO}_{2}$ emissions | Japan | Scope 1 |  | 10，000 t－CO2 | 48.4 | 52.4 | 58.2 | 56.8 | 55.0 | 23.6 | 23.0 | 22.8 ＊ | 22．2＊6 | 21.5 | 22.1 区 |  |  |
|  |  | Scope 2 |  | 10，000 $-\mathrm{CO}_{2}$ |  |  |  |  |  | 28.7 | 27.4 | 28.2 ＊ 6 | 27.9 ＊ 6 | 25.4 | 21.6 区 |  |  |
|  |  | Scope 3＊8 | Overall | 10，000 $-\mathrm{CO}_{2}$ | － | － | － | － | － | － | 203.5 | 318.9 ＊6 | 303.5 ＊ 6 | 294．8＊9 | 302.7 |  |  |
|  |  |  | Category 1 | 10，000 $-\mathrm{CO}_{2}$ | － | － | － | － | － | － | － | $243.7 * 6$ | $234.3 * 6$ | 225.9 ＊9 | 228.4 区 |  |  |
|  | Overseas＊7 | Scope 1 |  | 10，000 t－CO2 | － |  |  |  |  | 3.0 | 3.0 | 2.7 | 2.6 | 2.4 | 2.4 |  |  |
|  |  | Scope 2 |  | 10，000 $-\mathrm{CO}_{2}$ |  | － | － | － | 12.8 | 9.7 | 9.5 | 8.6 | 7.6 | 7.0 | 7.5 |  |  |
|  |  | Scope 3 |  | 10，000 $-\mathrm{CO}_{2}$ | － | － | － | － | － | － | － | － | 21.9 | 18.7 | 20.0 |  |  |
| Water consumption | Japan＊10 |  |  | 1，000 $\mathrm{m}^{3}$ | 23，674 | 22，902 | 22，723 | 20，148 | 24，375 | 24，104 | 22，305 | 22，056＊6 | 21，979＊ 6 | 21，189＊9 | 19，808区 |  |  |
|  | Overseas＊7 |  |  | 1，000 $\mathrm{m}^{3}$ | － | － | － | － | － | － | 1，778 | 1，427 | 1，418 | 1，382 | 1，448 |  |  |
| Water discharge | Japan＊10 |  |  | 1，000 $\mathrm{m}^{3}$ | 21，652 | 20，864 | 20，566 | 16，504 | 21，214 | 20，255 | 17，914 | 19，702＊6 | 18，415＊6 | 17，248 | 16，450 |  |  |
|  | Overseas ${ }^{7}$ |  |  | 1，000 $\mathrm{m}^{3}$ | － | － | － | － | － | － | － | 884 | 1，022 | 977 | 947 |  |  |
| Waste | Japan＊11 |  |  | 10，000 t | 8.7 | 8.1 | 7.2 | 7.4 | 7.6 | 5.4 | 6.3 | $2.8 *$＊ | $2.8{ }^{*}$ | $2.6 * 9$ | $2.4 区$ |  |  |
|  | Overseas ${ }^{7} 7$ |  |  | 10，000 t | － | － | － | － | － | － | － | － | 0.4 | 0.4 | 0.3 |  |  |
| ＊1 U．S．dollar amounts are provided solely for the convenience of readers based on an exchange rate of US $\$ 1=¥ 122.39$ ，the exchange rate prevailing on March 31， 2022. |  |  |  | ＊8 Category 4 （Upstream transportation and distribution）and Category 9 （Downstream transportation and distribution）have been added and are included in the calculation for Scope 3 from FY2018．In addition，the calculation for Category 1 was expanded to include the raw materials that make up the majority of what is needed for production． <br> ＊9 Data from past fiscal years has been revised． |  |  |  |  | Calculation Methods of Non－Financial Information ［Energy consumption］ |  |  |  |  |  |  |  |  |
| Figures for capital expenditures represent property，plant and equipment and intangible fixed assets based on the consolidated statement of cash flows． |  |  |  |  |  |  |  |  | （Japan and overseas）The energy consumption is calculated based on the Act on Rationalizing Energy Use（Energy Conservation Act）． ［ $\mathrm{CO}_{2}$ emissions：Scope 1，2］ <br> （Japan）Calculated based on the Act on Promotion of Global Warming Countermeasures．The basic emission factors of individual electric power supplier are applied for purchased electricity of Scope 2. |  |  |  |  |  |  |  |  |
| Figures for depreciation represent property，plant and equipment and intangible fixed assets based on the consolidated statement of cash flows． |  |  |  | ＊10 Meiji Co．，Ltd．and Meiji Seika Pharma Co．，Ltd．up until Fy2014，and the domestic Meiji Group from FY2015． |  |  |  |  | for purseas）Scope 1 is calculated using the emission factors from the Act on Promotion of Global Warming Countermeasures and Scope 2 is calculated using the emission factors from the IEA，Emissions from Fuel Combustion． |  |  |  |  |  |  |  |  |
| ＊4 A 2 －for－1 common stock split was issued on October 1,2015 ．This value was retro－actively applied． |  |  |  | ${ }^{*} 11$ From FY2018，only industrial waste generated from production plants was included in the waste． |  |  |  |  | ［ $\mathrm{CO}_{2}$ emissions：Scope 3］ （Japan and overseas）Calculated based on the Basic Guidelines on Accounting for Greenhouse Gas Emissions throughout the Supply Chain． |  |  |  |  |  |  |  |  |
| 5 Net assets per share＝（Total net assets－Non－controlling interests）$\div$ （Number of shares of common stock issued－Number of treasury shares） |  |  |  | ＊12 In the first quarter of FY2020，we finalized provisional accounting treatment pertaining to a business combination．Accordingly，the key |  |  |  |  | Scope 3 Categories included in calculation：1．Purchased Goods and Services，2．Capital Goods，3．Fuel－and Energy－Related Activities Not Included in Scope 1 or Scope 2，4．Upstream transportation and distribution，5．Waste Generated in Operations，6．Business Travel，7．Employee Commuting，9．Downstream transportation and |  |  |  |  |  |  |  |  |
| ＊6 The Kumamoto Plant of KM Biologics Co．，Ltd．was included in the calculati FY2019． FY2019． <br> ${ }^{*} 7$ Fourteen production plants in Mainland China，Asia（excluding China）， |  |  |  | financial data to FY2019 represent amounts reflecting the revisions to the initial allocation of the acquisition cost resulting from the finalization of |  |  |  |  | aluminum and glass bottles）used in the food and pharmaceutical businesses． |  |  |  |  |  |  |  |  |
|  |  |  |  | $\begin{gathered} { }^{*} 13 \text { The Accou } \\ \text { March 31, } \\ \text { of FY2021. } \\ \text { *14 The stand } \\ \text { FY2017. } \end{gathered}$ |  | Revenue Re ulating the ove | nition（ASBJ S <br> guidance are <br> as sales was re | ment No． 29 g applied as d from |  | （Japan）Calculated based on the Waste Management and Public Cleansing Act． （Oversas）Caluted inctan Public Clensing Act． |  |  |  |  |  |  |  |
|  |  |  |  | ＊14 The standard used for calculating the overseas sales was revised fromFY2017． |  |  |  |  | The scope of calculation is noted on p． 87 ． <br> The numerical data indicated with $\mathbb{\checkmark}$ have been assured by an independent practitioner． |  |  |  |  |  |  |  |  |

