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Environment Environmental investments FYE 3/2018 FYE 3/2016 FYE 3/2017 FYE 3/2019 FYE 3/2020 Unit Environmental protection investments*1 million yen 698 621 837 1,272 TBC Environmental management FYE 3/2020 30 plants, 4 laboratories, Japan and 18 group companies ISO14001 Third-party Overseas three group companies certification EcoAction 21 Japan one group company Unit FYE 3/2016 FYE 3/2017 FYE 3/2018 FYE 3/2019 FYE 3/2020 Number of violation of environmental laws and regulations 0 incidents 0 Circular Economy FYE 3/2016 Unit FYE 3/2017 FYE 3/2018 FYE 3/2019 FYE 3/2020 Raw materials*11 ten thousands of tons 158 224 221 203 172 Waste amount (Japan) ten thousands of tons 7.6 5.4 6.5 6.3 6.2 tons/hundred million yen Per unit of sales (Japan) 6.6 4.6 5.4 5.4 5.6 Total waste Waste amount (Global) 7.2 ten thousands of tons Per unit of sales (Global) tons/hundred million yen 5.8 Reduction of food product waste % base year △ 15.3 △ 21.9 △ 25.1 Recycling volume*11 ten thousands of tons 3.3 5.1 5.9 6.0 6.1 Reduction of plastic usage % △8.2 △9.8 base year

1

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Environment Water								ast Updated
vvacer			Unit	FYE 3/2016	FYE 3/2017	FYE 3/2018	FYE 3/2019	FYE 3/2020
Total water used			thousands of m ³	24,375	24,104	24,082	23,483	23,239
	Japan		thousands of m ³	24,375	24,104	22,305	22,056	21,822
	Mainland China	*4	thousands of m	-	-	1,192	878	903
	Asia ^{*5}		thousands of m³	-	-	511	487	459
	The U.S. and E	uropes ^{*6}	thousands of m ³	-	-	74	62	56
Discharged water*12		thousands of m³	21,214	20,255	17,914	20,586	19,445	
	Japan		thousands of m ³	21,214	20,255	17,914	19,702	18,423
	Mainland China*4		thousands of m	-	-	-	696	790
	Asia ^{*5}		thousands of m ³	-	-	-	141	180
	The U.S. and E	uropes ^{*6}	thousands of m ³	-	-	-	47	53
Policy of biodiversit			Can be found at section	four (Biodiversit	y Conservation)	of Meiji Group o	environmental p	olicy.
Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas		We established a bird sanctuary in the Nemuro Nature Conservation Area, which we own, in Nemuro shi, Hokkaido. In the conservation area, our employees volunteer to protect the environment.						
			Unit	FYE 3/2016	FYE 3/2017	FYE 3/2018	FYE 3/2019	FYE 3/2020
Implementation rate plants	e of biodiversity co	onservation activities at	%	_	_	_	_	_
		Japan	%	-	-	-	62.0	80.8
		Overseas	%	-	-	-	-	-



Environment

Climate Change FYE 3/2018 FYE 3/2019 Unit FYE 3/2016 FYE 3/2017 FYE 3/2020 Energy consumption oil:10,000 kL 24.9 24.5 24.0 24.6 26.0 TJ 9,614 9,462 9,281 9,845 10,714 tons/hundred million of Per unit of sales 22.4 21.7 21.0 20.7 21.1 yen Scope 1*2 CO₂ emissions ten thousands of tons 23.6 23.0 22.8 22.2 55.0 ten thousands of tons 28.7 27.4 28.2 28.0 Scope 2 Japan ten thousands of 48.0^{*2} 44.8*2 43.4*2 44.0 43.3 Per unit of sales*3 tons/hundred million of yen ten thousands of tons 0.5 0.3 0.5 0.5 Scope 1 Mainland 4.1 China*4 Scope 2 ten thousands of tons 3.5 3.0 2.5 2.2 ten thousands of tons 1.5 1.3 1.1 1.0 Scope 1 Asia*5 6.1 5.3 5.2 4.7 Scope 2 ten thousands of tons 5.5 1.3*2 1.1*2 1.1*2 ten thousands of tons 1.1 Scope 1 The U.S. and 2.6*2 Europes*6 0.9^{*2} 0.9^{*2} 0.9^{*2} 0.7 Scope 2 ten thousands of tons Scope 3 ten thousands of tons 203.5 318.9 303.5 1. Purchased goods and ten thousands of tons 176.3 243.7 234.3 services 2. Capital goods 22.3 ten thousands of tons 22.5 22.4 3. Fuel- and energy-related activities (not included in ten thousands of tons 1.9 2.0 2.2 Scope 1 or 2) 4. Upstream transportation 25.2 24.4 ten thousands of tons and distribution 5. Waste generated in 1.6 1.2 1.7 ten thousands of tons operations 0.2 6. Business travel ten thousands of tons 0.2 0.2 0.4 0.4 0.4 7. Employee commuting ten thousands of tons Japan Not calculated Not calculated Not calculated 8. Upstream leased assets ten thousands of tons 9. Downstream ten thousands of tons 17.7 distribution 10. Processing of sold Not calculated Not calculated Not calculated ten thousands of tons products 11. Use of sold products Not calculated Not calculated Not calculated ten thousands of tons 12. End-of-life treatment of ten thousands of tons 0.6 6.1 4.4 sold products 13. Downstream leased ten thousands of tons Not calculated Not calculated Not calculated assets 14. Franchises Not calculated Not calculated Not calculated ten thousands of tons Not calculated Not calculated Not calculated 15. Investments ten thousands of tons Global Scope 3 ten thousands of tons 325.3 Use of eco-friendly car*1 vehicles 549 629 508 558 574 Solar power CO₂ emissions t-CO₂ 590 570 670 609 595

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Environment Calculation Method for Scope 3 Emissions

Calculation Method for Scope 3 Emiss	sions	
Categories	Basis for calculation and calculation method	Emission source unit
	Based on: Purchase price (million yen) Purchase monetary amount of raw material x emission source unit of each raw material	Coverage: Production bases in Japan (Meiji Co., Ltd. including consolidated subsidiaries*7, Meiji Seika pharma Co., Ltd. including consolidated subsidiaries*8 and KM Biologics Co., Ltd.,) -Included all plants of KM Biologics Co., Ltd., from FY3/2020 Emission source unit: - Source: The Ministry of the Environment's database*9; emission source units based on the industry-related table Emission source unit on monetary basis for each raw material (purchaser price basis)
	Based on: Capital expenditures (million yen)	Coverage: all Meiji Group companies in Japan*10
0 0 '1 1 1	Facility investment amount x emission source unit per price of capital goods	Emission sourced unit: • Source: The Ministry of the Environment's database*9; emission source units per price of capital goods
	Based on: Consumption of each type of energy (GJ)	Coverage: all Meiji Group companies in Japan*10
3. Fuel- and energy-related activities (not included in Scope 1 or 2)	Usage amount of purchased fuel, electricity, heat, etc. x emission source units per usage amount for each energy type	Emission sourced unit: • Source: The Ministry of the Environment's database**; emission source units per usage amount of electricity and heat
4. Upstream transportation and	2 . the amount of CO_2 emissions based on the	Coverage: Production bases in Japan (Meiji Co., Ltd. including consolidated subsidiaries*7, Meiji Seika pharma Co., Ltd. including consolidated subsidiaries*8 and KM Biologics Co., Ltd.,) Included all plants of KM Biologics Co., Ltd., from FYE 3/2020 Emission source unit during transportation: • Source: The Ministry of the Environment's database*9; Calculation of
	distribution of Meiji Co., Ltd. calculated by 1 and 2	Greenhouse Gas Emissions Calculation
	Based on: Waste weight by waste type(t) Waste weight by waste type(t)x emission source units by waste type	Coverage: Production bases in Japan (Meiji Co., Ltd. including consolidated subsidiaries*7, Meiji Seika pharma Co., Ltd. including consolidated subsidiaries*8 and KM Biologics Co., Ltd.) Included all plants of KM Biologics Co., Ltd., from FYE 3/2020 Emission sourced unit: • Source: The Ministry of the Environment's database*9; emission source units by waste type
	Based on: Number of Meiji Group employees Number of Meiji Group employees x emission source units per employee	Coverge: Meiji Group including consolidated subsidiaries in Japan*10 Emission sourced unit: • Source: The Ministry of the Environment's database*9; emission source units per employee
7. Employee commuting	Based on: Number of Meiji Group employees, number of work day per year Number of Meiji Group employees × number of work day per year x emission source units per number of work day	Coverage: Meiji Group including consolidated subsidiaries in Japan*10 Emission sourced unit: Source: The Ministry of the Environment's database*9; emission source units per employee-number of work day
8. Upstream leased assets	Not calculated	-
		Coverage: Production bases in Japan (Meiji Co., Ltd. including consolidated subsidiaries*7, Meiji Seika pharma Co., Ltd. including consolidated subsidiaries*8 and KM Biologics Co., Ltd.,) Included all plants of KM Biologics Co., Ltd., from FY3/2020 Emission source unit during transportation: • Source: The Ministry of the Environment's database*9; Calculation of Greenhouse Gas Emissions Calculation
10. Processing of sold products	Not calculated because of low amount	-
11. Use of sold products	Not calculated	-
	the sold product(t) Weight of materials for the container of the sold product(t)x emission source units by waste type	Coverage: Production bases in Japan (Meiji Co., Ltd. including consolidated subsidiaries*7, Meiji Seika pharma Co., Ltd. including consolidated subsidiaries*8 and KM Biologics Co., Ltd.,) Included all plants of KM Biologics Co., Ltd., from FY3/2020 Emission sourced unit: • Source: The Ministry of the Environment's database*9; emission source units by waste type
13. Downstream leased assets	Not calculated	
14. Franchises	Not calculated	-
15. Investments	Not calculated	-

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Environment

Environment	*12						
Appropriate manage	ment of chemical substances*12	I	<u> </u>	<u> </u>	Ι	ı	<u> </u>
		Unit	FYE 3/2016	FYE 3/2017	FYE 3/2018	FYE 3/2019	FYE 3/2020
PRTR emissions*11		tons	9.8	15.1	16.1	1.2	9.4
	(13) Acetonitrile	tons	2.5	0.4	0.1	0.0	0.1
	(127) Chloroform	tons	1.2	4.5	4.2	0.0	1.3
	(150) 1,4-Dioxane	tons	0.0	0.1	1.9	-	-
	(186) Methylene chloride	tons	4.9	9.2	8.5	-	7.3
	(232) N,N-Dimethylformamide	tons	0.4	0.2	0.1	0.0	0.0
	(342) Pyridine	tons	0.0	0.0	-	0.0	-
	(411) formaldehyde	tons	-	-	-	0.5	-
	(438) Methylnaphthalene	tons	0.8	0.7	0.6	0.7	0.8
PRTR transfer volun	ne ^{*11}	tons	403.1	625.8	386.0	291.8	56.4
	(13) Acetonitrile	tons	42.3	25.5	32.8	7.4	2.5
	(127) Chloroform	tons	6.5	1.5	2.8	53.0	0.0
	(150)1,4-Dioxane	tons	1.3	1.9	2.7	-	-
	(186) Methylene chloride	tons	17.5	110.0	107.9	_	32.9
	(232) N,N-Dimethylformamide	tons	331.2	478.0	239.4	231.3	20.9
	(342) Pyridine	tons	4.3	8.9	_	_	-
	(411) formaldehyde	tons	_	_	_	0.1	-
	(438) Methylnaphthalene	tons	0.0	0.0	0.0	0.0	-
NOx emissions*11		tons	240	139	136	135	141
SOx emissions*11		tons	88	76	65	64	69

^{*} The environment information of Meiji Group covers only consolidated subsidiaries in Japan.

FYE 3/2019 figures include Kumamoto Production Center of KM Biologics Co., Ltd., and FYE 3/2020 figures include all business locations of KM biologics Co., Ltd..

^{*1} From FYE 3/2016 to 3/2018, figures are the sum of figures for Meiji Co., Ltd., and Meiji Seika pharma Co., Ltd, Ltd. and from FYE 3/2019, figures also include KM biologics Co., Ltd.

^{*2} Figures are changed based on the change of coverage.

^{*3} Per unit of sales of Domestic CO₂ emissions (Scope 1, 2)

^{*4} Covers five production plants

^{*5} Covers four production plants

^{*6} Covers three production plants

^{*7} The information concerns Meiji Co., Ltd. including consolidated subsidiaries

^{*8} The information concerns Meiji Seika pharma Co., Ltd. including consolidated subsidiaries

^{*9} The Ministry of the Environment's database: The Ministry of the Environment's emission source unit database (ver. 2.4) for calculating greenhouse gas emissions through the supply chain

^{*10} Figures for Meiji Group covers only consolidated subsidiaries in Japan, including KM Biologics Co., Ltd. from FYE 3/2019.

^{*11} Figures for FYE 3/2016 are the sum of figures for Meiji Co., Ltd., and Meiji Seika pharma Co., Ltd. From FYE 3/2019, KM Biologics Co., Ltd. is included.

^{*11} Figures for FYE 3/2016 are the sum of figures for Meiji Co., Ltd., and Meiji Seika pharma Co., Ltd. From 1. *12 " - " indicates the amount of cheminal substance use is below 1t (the reporting requirement amount).

Number seeking reemployment*3

Percentage of applicants reemployed*3

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Society Human Resources FYE 3/2016 FYE 3/2017 FYE 3/2018 FYE 3/2019 FYE 3/2020 Unit Number of Meiji Group employees 16,456 16,726 16,296 17,608 17,571 persons 9,257 9,234 Number of temporary Meiji Group employees persons 10,003 9,654 9,723 Number of employees*1 persons 8,546 8,517 8,538 9,501 9,463 Male 6,702 6,657 6,676 7,223 7,140 persons 1,844 1,860 1,862 2,278 2,323 Female persons Number of temporary employees 4,261 4,087 3,899 4,625 4,576 persons Male 1,672 1,709 1,560 1,558 1,506 persons Female 2,701 2,529 2,393 2,953 2,867 persons Average number of consecutive years served 16.07 16.11 16.10 17.02 years, months 16.05 Male years, months 17.02 17.05 17.09 17.11 18.03 Female 13.08 13.10 13.11 13.06 13.12 years, months Average age of employees 39.03 39.07 39.11 39.12 40.05 age Male 41.05 40.02 40.05 40.10 41.01 age Female 36.01 36.04 36.06 36.06 37.03 age Turnover rate (less than 3 years for new graduates) 9.5 % 6.4 9.3 8.9 8.9 Number of new employees 196 244 278 356 342 persons 114 Male 141 174 210 198 persons Female 82 103 104 146 144 persons Female manager ratio as percentage of total 2.1 % 2.0 2.6 3.1 3.4 the number of female leaders 98 109 119 171 189 persons Female executive officers ratio as percentage of total $(\%)^{*2}$ 6.7 14.3 14.3 14.3 14.3 Employee training expenses*3 hundred million yen 3.04 2.74 2.96 3.19 Number of employees participated in human rights training *3 *4 326 375 431 372 persons Employees rate for people with disabilities*3 % 2.10 2.10 2.20 2.29 2.28

72

100

128

100

93

100

83

100

118

100

persons

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Society

Society							
Employee-Friendly Workplaces							
		Unit	FYE 3/2016	FYE 3/2017	FYE 3/2018	FYE 3/2019	FYE 3/2020
Overtime work(per employee)		times/months	11.9	12.5	12.8	13.0	12.7
Percentage of paid vacation taken(da	ys taken/days granted)	%	52.5	56.8	63.8	67.0	71.5
Obild a sure le sure	Female		169	178	222	248	335
Child care leave	Male	persons	24	24	30	40	68
Shortened working hours for child	Female		180	200	229	262	385
purposes	Male	persons	2	2	2	3	6
Return to work rates after child care	leave	%	100	100	100	100	100
Retention rates after two months of child care leave		%	100	100	100	98	99
Number of employees taking nursing-	persons	5	6	5	7	12	
Number of employees taking refresh	persons	664	644	798	798	981	
Number of volunteer breaks taken		persons	7	3	1	5	4
Union participation rate ^{*5}		%	100	100	100	100	100
Frequency rate of lost-worktime inju	ries	-	-	-	-	-	1.12 ^{*6}
	Japan	-	-	0.47	0.69	0.71	0.87*6
	Overseas	-	-	-	-	-	1.72 ^{*6}
Lost-Time Injury Severity Rate		-	-	-	-	-	0.0479* ⁷
	Japan	-	-	0.0117	0.0328	0.0348	0.0475* ⁷
	Overseas	-	-	-	-	-	0.0518 ^{*7}
Number of Work-Related Fatalities		persons	-	-	-	-	0*6
	Japan	persons	-	0	0	0	0*6
	Overseas	persons	-	-	-	-	0*6

Society

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Society					
	Unit	FYE 3/2017	FYE 3/2018	FYE 3/2019	FYE 3/2020
Nutrition seminar participants	ten thousand persons	13.8	17.3	19.6	21.2
Plant tour participants	ten thousand persons	17.0	20.5	21.2	21.3
Development of health-conscious products	number of products	-	-	47	20
Development of value-added nutrition products	number of products	ı	ı	32	45
Development of products that contribute to a super-aged society	number of products	ı	I	6	2
Accreditation in animal testing	-	Yes	Yes ^{*8}	Yes ^{*9}	Yes ^{*9}
Use of certified sustainable palm oil	%	-	-	2	10
Use of FSC or PEFC certified and post-consumer paper *10	%	-	-	55.3	60.3

- * Until FYE 3/2018, the information of Human Resources in society section covers regular employees of Meiji Holdings Co., Ltd., Meiji Co., Ltd., and Meiji Seika Pharma Co., Ltd. From FYE 3/2019, KM Biologics Co., Ltd was also included.
- * Until FYE 3/2018, the information of Human Resources in society section covers regular employees of Meiji Holdings Co., Ltd., Meiji Co., Ltd., and Meiji Seika Pharma Co., Ltd. From FYE 3/2020, KM Biologics Co., Ltd was also included.
- *1 Employees: regular employees in Japan for Meiji Holdings Co., Ltd., Meiji Co., Ltd., and Meiji Seika Pharma Co., Ltd. on a stand-alone basis
- *2 Figures of Meiji Holdings Co., Ltd.
- *3 Figures for Meiji Holdings Co., Ltd., Meiji Co., Ltd., and Meiji Seika Pharma Co., Ltd. It also covers KM Biologics Co., Ltd. from FYE 3/2019
- *4 The training designed for new employees and promoted employees of Meiji Holdings Co., Ltd., Meiji Co., Ltd., and Meiji Seika Pharma Co., Ltd.
- *5 We adopt union shop system in which all employees, except management level employees, of Meiji Holdings Co., Ltd., Meiji Co., Ltd., and Meiji Seika Pharma Co., Ltd.
- *6 From FYE 3/2017 to FYE 3/2019, the figures cover plants and laboratories of the Meiji Group including consolidated subsidiaries in Japan and Okinawa Meiji Milk Products Co., Ltd. (excluding KM Biologics Co., Ltd., Meiji Feed Co., Ltd., and OHKURA Pharmaceutical Co., Ltd.) Figures for FYE 3/2020 cover the Meiji Group including consolidated subsidiaries in Japan, Okinawa Meiji Milk Products Co., Ltd. and production the Meiji Group companies overseas.
 - Frequency rate of lost-worktime injuries: Lost-worktime accidents/ total labor hour x 1 million
- *7 From FYE 3/2017 to FYE 3/2019, the figures cover plants and laboratories of the Meiji Group including consolidated subsidiaries in Japan and Okinawa Meiji Milk Products Co., Ltd. (excluding KM Biologics Co., Ltd., Meiji Feed Co., Ltd., and OHKURA Pharmaceutical Co., Ltd.) Figures for FYE 3/2020 cover the Meiji Group including consolidated subsidiaries in Japan, Okinawa Meiji Milk Products Co., Ltd. and production Meiji Co., Ltd., Group companies overseas.
- Lost-Time Injury Severity Rate: Number of lost days / total working hours x 1,000
- *8 The information concerns for Meiji Seika Pharma Co., Ltd.
- *9 The information concerns for Meiji Seika Pharma Co., Ltd. and KM Biologics Co., Ltd.
- *10 Covers only Meiji Group in Japan, which includes KM biologics from FYE 3/2020.

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			Unit	FYE 3/2019	FYE 3/2020
		Male		8	7
	Internal directors	Female		0	0
		Total		8	7
Number of Board of Directors		Male	persons	2	2
D11 000013	Independent outside	Female	1	1	1
	directors	Total	1	3	3
	Total	<u> </u>	1	11	10
Rate of independent	I outside directors	s on the Board	%	27.3	30.0
Number of Board med	etings		times	16	16
Board Meeting attend			%	99.4	99.4
Attendance of outsid		pard meeting	%	100	100
Audit & Supervisory I		<u> </u>			
	Internal Audit	Male		2	2
Number of Audit &	Independent outside Audit & Supervisory Board	Female		0	0
		Total		2	2
Supervisory Board		Male	persons	1	1
Members	& Supervisory	Female		1	1
Boa	Members	Total		2	2
	Total			4	4
Number of Audit Com	nmittee meetings	S	times	15	15
Audit Committee mee	eting attendance	,	%	100	98.3
	endent outside A	uditors at Board meetings	%	100	96.7
Nomination Committe	ee			!	
		Male		2	2
	Internal directors	Female		0	0
Number of		Total		2	2
Number of Nomination Committee Members	Independent	Male	persons	2	2
Committee Wembers	outside directors	Female		1	1
	uirectors	Total		3	3
	Total			5	5
Chairperson of Nomir	nation Committe	е	-	Internal Director	Internal Director
Compensation of Dire	*	1	•		•

Compensation of Directors Auditors*1								
	FYE 3/2020							
			Monetary c	ompensation				
Officer category	Remuneration amount (million yen)	Base Compensation		Performance-based compensation		Stock compensation		
		Amount (million yen)	Number of officers	Amount (million yen)	Number of officers	Amount (million yen)	Number of officers	
Directors (exclude outside directors)	401	196	8	155	6	49	6	
Auditors and supervisory board members (exclude outside auditors and supervisory board members)	55	55	2	-	-	-	-	
Outside directors	43	43	3	-	ı	_	ı	
Outside auditors and supervisory board members	26	26	2	_	-	_	-	
Total	526	321	15	155	6	49	6	

^{*1} The amount of remuneration for directors is capped at 1 billion yen per year. The amount of remuneration for Audit & Supervisory Board Members is capped at 300 million yen per year. We have introduced a transfer-restricted stock compensation plan for directors other than outside directors. As per the resolution of the 8th Ordinary General Meeting of Shareholders held on June 29, 2017, the amount of remuneration under this plan is capped at 200 million yen per year.

Governance

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Compensation Comm	ittee							
			Unit	FYE 3/2019	FYE 3/2020			
		Male		2	2			
	Internal directors	Female		0	0			
		Total		2	2			
Number of Compensation Committee Members	Indonendent	Male	persons	2	2			
Committee Members	Independent outside	Female		1	1			
	directors	Total		3	3			
		Total		5	5			
Chairperson of Compensation Committee			-	Internal Director	Internal Director			
Shareholder rights								
Introduction of poisor	n pill		_	None	None			
IR Activities for Instit	utional Investor	s and Analysts ^{*2}						
			Unit	FYE 3/2016	FYE 3/2017	FYE 3/2018	FYE 3/2019	FYE 3/2020
Financial results brief	ing		times	2	2	2	3	4
Roundtable meeting attended by president, institutional investors, and asset owners		persons	36	53	44	36	36	
IR attended by president in Japan			times	5	6	7	4	6
IR overseas roadshow			times	26	46	47	42	42
One-on-one meetings with institutional investors and analysts			times	354	363	299	257	213
lc ı				i		i	i	<u> </u>

persons

times

persons

times

from Japan and overseas, including telephone interviews

Conference organized separately by securities company

Facility tours and briefings on business segment

Compliance*3	
Whistleblower system	Yes
Whistle-blower immunity rule	Yes

*3 Both internal and external whistleblower services are available. Users are guaranteed anonymity.

Taxes Paid			
	Unit	FYE 3/2018	FYE 3/2019
Japan	million yen	29,143	30,721
Overseas	million yen	1,419	1,780

^{*2} Above date represent the results from the period covering August to July.